

Charity No. 1172458
Company No. 10622971 (England and Wales)

EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT AND ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018

**EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT AND ACCOUNTS
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**EDGWARE AND HENDON REFORM SYNAGOGUE
LEGAL AND ADMINISTRATIVE INFORMATION**

Chairman	Janet Brand (from 10 June 2019) Philip Bright (to 10 June 2019) Stephen Garfinkel (to 10 June 2019)
Treasurers	Kevin Maddison Howard Moss
Company No.	10622971 (Registered in England and Wales)
Charity No.	1172458
Trustees	Fiona Aitman (appointed 19 October 2017) Janet Brand (appointed 19 October 2017) - Chairman Robert Brand (appointed 19 October 2017) Philip Bright (appointed 16 February 2017, resigned 10 June 2019) Michael Casale (appointed 19 October 2017, resigned 10 June 2019) Neil Flash (appointed 19 October 2017, resigned 10 June 2019) Stephen Garfinkel (appointed 16 February 2017, resigned 10 June 2019) Sharon Garson (appointed 11 June 2018) Jeremy Harrod (appointed 19 October 2017) – Vice Chairman Samuel Koch (appointed 11 June 2018) Sandy Lerman (appointed 19 October 2017) – Honorary Officer Kevin Maddison (appointed 16 February 2017) – Joint Honorary Treasurer Daniel Mitchell (appointed 11 June 2018) Howard Moss (appointed 16 February 2017) – Joint Honorary Treasurer David Mendoza-Wolfson (appointed 10 June 2019) Lorna Perez (appointed 10 June 2019) Robert Rosenthal (appointed 19 October 2017, resigned 11 June 2018) Eric Sander (appointed 19 October 2017) Joanna Sigalov (appointed 19 October 2017) – Vice Chairman Laurence Stein (appointed 10 June 2019) Amy Taub (appointed 19 October 2017) Bradley Trainis (appointed 19 October 2017) Jo Weber (appointed 19 October 2017) Michael Weber (appointed 19 October 2017) – Honorary Secretary Andrew Woolstone (appointed 19 October 2017) – Honorary Officer Audrey Zarach (appointed 19 October 2017)
Rabbis	Rabbi Mark Goldsmith Rabbi Neil Kraft Rabbi Emily Reitsma-Jurman
Community Director	Perry Newton
Registered Office	118 Stonegrove Edgware HA8 8AB

**EDGWARE AND HENDON REFORM SYNAGOGUE
LEGAL AND ADMINISTRATIVE INFORMATION**

Bankers	Barclays Bank plc 126 Station Road Edgware HA8 7RY
Solicitors	Howard Kennedy 1 London Bridge London SE1 9BG
Auditors	Sobell Rhodes LLP Registered Auditor and Chartered Accountants 501 Centennial Park Centennial Ave Elstree Borehamwood WD6 3FG
Investment Advisors	Cazenove Capital 1 London Wall Place London EC2Y 5AU Brown Shipley 3 Hardman Square Manchester M3 3HF

**EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT OF THE TRUSTEES
FOR THE PERIOD ENDED 31 DECEMBER 2018**

The Trustees present their annual report and accounts for the period from 1 September 2017 to 31 December 2018.

The Synagogue commenced operations on 1 November 2017 immediately subsequent to the merger of Edgware and District Reform Synagogue and Hendon Reform Synagogue into this Charitable Company on 31 October 2017.

The Trustees take this opportunity to acknowledge over the period all the work, dedication and commitment of, Trustees, staff, volunteers and the congregants and look forward to the exciting development of the new merged charity, Edgware and Hendon Reform Synagogue ('EHRS').

Financial Statements

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Governing documents

The charity is constituted as a company limited by guarantee under registration number 10622971 and is registered by the Charity Commission under registration number 1172458 and is governed by its Memorandum and Articles of Association and its Bye Laws. Please refer to pages 1 and 2 for further legal and professional information.

Organisational structure

The Synagogue is organised so that the Board of Trustees meet regularly to manage its affairs. The maximum number of trustees is 26. During the initial period from 1 November 2017 to 10 June 2019 the honorary officers consisted of two joint chairmen, two joint vice chairmen, two joint honorary treasurers, and two joint honorary secretaries. The chairmen did not have a casting vote. Each office was taken by one trustee from Edgware and District Reform Synagogue and one from Hendon Reform Synagogue. Thereafter honorary officers consist of a chairman, two vice chairman, two honorary treasurers, an honorary secretary and 2 other trustees without portfolio.

After the initial period trustees shall serve for a period of one year and may stand for re-election each year for a maximum of six years, except for the Chairman who cannot stand for the same position for more than three years. The Board of Trustees can co-opt a congregant to fill a casual vacancy and who must retire at the next annual general meeting.

The Synagogue employs administrative staff under the day to day management of Perry Newton (Community Director), who is responsible for the day-to-day management of the building, co-ordination of activities between various groups and who is available to respond to queries, which are often of a sensitive nature, including membership, finance, life events and bereavements.

Honorary Officers annually review salaries of all employees including the Community Director with reference to their duties and responsibilities having regard to the resources of the Synagogue and employment legislation.

All significant operational decisions are made by Council, taking appropriate external advice where necessary. The governing documents also required some certain key decisions to be approved by the congregants in open meeting. The synagogue is a constituent member of Reform Judaism (previously Movement of Reform Judaism).

**EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT OF THE TRUSTEES
FOR THE PERIOD ENDED 31 DECEMBER 2018**

Induction of new Trustees

New trustees are nominated by the congregants and elected at a General Meeting. New trustees are provided with the Trustee Handbook which provides details of trustees' responsibilities and full details of the EHRS's organisational structure. They are also provided with the details of any specific responsibilities that they have agreed to.

At their first Council meeting the chairman introduces the new Council members and spends the first session of the meeting outlining the processes that the Council and its subcommittees have.

The new Council members also have a meeting with Perry Newton, the Community Director, who briefs each new Council member on the daily running of the Synagogue.

Trustees

The directors of the charitable company are its trustees for the purposes of charity law. The trustees during the period and at the date of signing this report are as stated on the information page.

Objectives

EHRS operates from premises in Stonegrove, Edgware which are the premises from which Edgware and District Reform Synagogue formerly operated. The Synagogue is a congregation following the Jewish religion with the aims of providing and maintaining a place for the purpose of public worship and advancing religious, educational and charitable activities.

These objectives were met through the actions of the sub-committees, associated groups and organisations, and which were run by a wide range of volunteers as well as employees.

Volunteers

EHRS was grateful for the unstinting efforts of its volunteers who were involved in service provision and fund-raising throughout the period. It is not possible and practical to estimate the monetary value of the services provided by the volunteers during the year.

Public benefit and strategy

The Charities Act 2011 requires all charities to meet the legal requirement that its aims are for the public benefit. The Charity Commission in its Charities and Public Benefit guidance states that there are two key principles to be met in order to show that an organisation's aims are for the public benefit: firstly, there must be an identifiable benefit or benefits and secondly, that the benefit must be to the public or a section of the public. The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Synagogue should undertake and consider that they have complied with Section 17 of the Charities Act 2011 including the guidance "Public Benefit: Running a Charity"(PB2).

The Synagogue's aims are described above under "objectives". The benefits of such aims were derived by the members and the public, attending services and activities provided by the Charity. As a charity the Synagogue's strategy is to continue to provide a religious environment and purpose for its congregants in safe and financially secure manner. The income of the Charity together with the support of the volunteers was directed to fulfil these objective and activities during the period under review.

**EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT OF THE TRUSTEES
FOR THE PERIOD ENDED 31 DECEMBER 2018**

Investment policy

The Investment Committee which is appointed by Council comprises the two joint treasurers and two congregants, Peter Weber and Paul Fellerman, who meet with the investment managers at least twice a year and report to Council.

Investments are managed on a discretionary basis by Cazenove Capital and Brown Shipley having been appointed by the Investment Committee. Both the investment advisors have indicated that they will be able, in the long term, to produce a total return of 4% per annum. Total return is the return that includes both income from the investments and capital growth. Currently the return for the investments managed by Brown Shipley are used to finance the care commitment of the synagogue. The returns for the Cazenove investment are designated for the special project fund.

Due to Brexit and many other international factors the market has been particularly volatile and at 31 December 2018, at which date the investments were valued for these accounts, had dipped to a low point. As at 31 December 2019 the market value of our investments had recovered and the increase in value since 31 December 2018 to 31 December 2019 amounted to approximately £428,000.

Reserves policy

It was the policy of the Synagogue to maintain its unrestricted funds at an adequate level to enable the Synagogue to undertake its charitable objectives. Free reserves at 31 December 2018 amounted to £241,478.

The designated funds were those which had been set aside by the Trustees for specific projects, for example major building works. At the balance sheet date the designated special projects fund amounted to £4,889,830.

The restricted funds were those donated to the Synagogue for specific purpose or nature solely under the direction of the donors, for example the High Holy Day appeal. At the balance sheet date restricted funds amounted to £238,880.

Grant making policy

The Synagogue pursued its charitable giving through a number of programmes but mainly through the High Holy Day appeal. With the exception of minor disbursements in the case of need, our policy was to make grants only out of donations received and only to registered charities, both Jewish and non-Jewish, whether in the UK or overseas.

Risk management

The Trustees are responsible for overseeing the risks associated with the Synagogue. Risks are identified by the Trustees and on a regular basis by examining the major strategic, financial, security and operational risks which the Synagogue face. Systems have been established to enable regular reports to be produced so that the necessary steps could be taken to lessen the risks. It was recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

There had been no incidents reported to the Charity Commission.

The major risks and uncertainties that faced the Synagogue are that we failed to:

- maintain the current level of membership;
- successfully grow fundraising activities;
- successfully increase the number of young families.

**EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT OF THE TRUSTEES
FOR THE PERIOD ENDED 31 DECEMBER 2018**

Financial review

Excluding the donations from HRS and EDRS (see note 20) the net movement in funds for the period from 1 November 2017, when the merger took place, and 31 December 2018 amounted to £574,074 deficit. This included the loss net loss of Investments amounting to £262,697 and the net deficit on restricted funds expenditure amounting to £40,346.

The lowest point for the markets was the end of December 2018, and since that date the loss on our investments has been reversed. However it should be noted that the market remain extremely volatile and are likely to remain so for some considerable time.

The deficit for the period on unrestricted funds excluding the donations from HRS and EDRS (see note 20) and before net losses on investments amounted to £233,737. This was in the main due to employing 2 senior Rabbis throughout the period and the continuing increase in concessions being requested by congregants for their subscriptions. Since the balance sheet date there is now just 1 senior rabbi and the Board are now reviewing many aspects of the synagogue's finances to increase the level of income and manage costs.

At the balance sheet date net assets amounted to £12,729,911, with £5,203,121 invested in the market. The board has agreed to designate the reserves representing the investments to the Special Projects funds. This will provide both income and capital to the numerous projects being planned which will help us sustain a vibrant Jewish community for generations to come.

Plans for the future

In the light of the financial losses suffered since the merger of Edgware and District Reform Synagogue and Hendon Reform Synagogue, the Board of Trustees are implementing plans to maximise incoming resources which include increasing the level of rental income and reviewing the subscriptions of congregants who are paying at a reduced level to ensure that the amount of their reduced subscriptions are at a level that they can reasonably afford. Also, the new senior Rabbi is spearheading the drive to ensure the synagogue captures new and retains existing congregants.

Fund-raising standards information

The Synagogue does not carry out significant fundraising activities.

Review of activities during the period, achievements and performance

The Services Committee is responsible for the planning and operation of all Synagogue services in conjunction with the Rabbis, Wardens and Council and meets quarterly. During the period we held approximately 300 services including our regular services and morning Shabbat services, Sunday morning Shacharit services, special one-off services as well as our many High Holyday and Festival services. At intervals, the Rabbis hold parallel services which are both contemplative and thought provoking. Also included are a variety of services for young people of all ages. High Holydays remain the hardest services to run logistically. When planning our services for the period, the committee have considered the Charity Commission's guidance on Public Benefit and, in particular, the specific guidance on charities for the advancement of religion. EHRS is committed to enabling as many people as possible to pray in our Synagogue and we welcome new members as well as visitors, including those of different faiths.

RSY' and 'Streetwise' (a secondary school transition programme) visited during the period as did local schools.

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NAGILA: Nagila and its associated holiday scheme is open to members and non-members alike, providing a warm introduction for many young families. We used the academic year as a cycle to celebrate all Jewish festivals, and enjoyed learned about different cultures. The successful three-week summer scheme attracted new families. Nagila also participated in an inter-generational programme with the Jewish Care Day Centre, encouraging friendships across the generations.

ALL THINGS JEWISH: The period saw some exciting events such as a celebratory evening for the first anniversary of our new community where our four rabbis discussed their careers and gave attendees an often-amusing insight into their lives and beliefs. The founder of the Jewish Poetry Society, Judy Karbritz made a presentation about films with a Jewish connection at a well-attended event. In November 2018, we hosted a lively 'Question Time style' debate with President of the Board of Deputies, Marie van der Zyl, Chairman of The Zionist Federation, Paul Charney, founder of JCore Dr Edie Freedman and Journalist & Blogger Richard Millet on the panel. ATJ continued to offer events covering a range of subjects to be enjoyed by as many of the members of EHRS and visitors as possible.

WEEKLY CLUBS: We ran successful clubs during the period. We introduced a new Sunday club for Under-8s: "Kef".

DAY CAMPS: We offered financially assisted places and accepted childcare vouchers. We offered 1:1 support for special educational needs. We introduced a post-Bnei-Mitzvah trip away (to Amsterdam). Future trips are in the works.

UNIFORMED GROUPS: Beavers and Cubs is open to all members of the public and met weekly during term times with increasing numbers. We enjoyed many activities throughout the period, including attending residential camps, and continued to work towards The Scout Association badges.

STUDENTS: We continued to make contact with our University students through our outreach programme.

TRAINING AND DEVELOPMENT: The Hadracha course, designed to train youth leaders to help in our weekly clubs and day camps, was very popular and both year groups were full.

OTHER AREAS: We work closely with our Youth Rabbi and education department as well as other local synagogues, RSY and Jewish schools. We strive always to make a positive impact on the lives of young people, passing on Jewish and life knowledge. We provide a warm and welcoming experience for young people and deliver extensive activities for both EHRS and the wider community.

EHRS ARTS: We organized several exhibitions in the Woolstone Gallery. We invite artists from both within the EHRS community and outside to hold an opening evening for visitors.

NOT THE WOMEN'S GUILD: NTWG welcomes women members of all ages and met monthly informal meetings, mainly in private homes. Non-members were welcomed on outings. The period's informal events included a mixture of cultural and social activities such as a quiz, visits to theatre, restaurants, book festivals and social evenings. We held our annual Charitable evening with the proceeds donated to a local charity.

NEW OPTIONS caters for the retired and semi-retired (60 plus). Activities included Bridge afternoons topical discussions groups and a dance and aerobics group suitable for active older adults.

KIDDUSHIM: We worked with the families to ensure each occasion was memorable and strived to ensure that we provided quality and value for money.

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YOUNG ADULTS: We provided a welcoming place for young adult Jews to meet new people and socialize. Events during the period included a karaoke night, a board game evening, Shabbat dinners including carnival and Halloween themes and a pub quiz. Plans are ongoing to revitalize the group and increase the numbers of young adults who attend the events.

WELFARE at EHRS offers support, advice and advocacy through difficult times in our members' lives. We offered practical and emotional support often when people are at their most vulnerable. We are developing strong community networks which allows us partner with external organizations. We launched the EHRS Memory Way Café in March 2018 in association with Jewish Care to provide a regular social gathering for people living with dementia together with their family careers.

YOGA: The yoga class met every Tuesday during term time.

DAY CENTRE: The day centre under the auspices of Jewish Care runs on the site of EHRS. Together we try to combat isolation in older adults, whilst promoting independence.

JACS: The period has been successful in providing varied activities to activate the mind and create friendship to prevent loneliness particularly for single people.

OPERATIONS DIRECTOR: All the operations areas of EHRS come under the management of the Community Director, Perry Newton.

COMMUNICATIONS: Bonnie Lemer, the Communication, Marketing and Events Officer, oversees the synagogue's internal and external communications and marketing using both print and digital media.

PREMISES HIRE: During the period there was range of external and members hiring the facilities hall and facilities.

SECURITY: The Security Committee has responsibility for advising Council and the community on security matters, developing robust security procedures that are appropriate to the situation at any given time and for running the security cover for Shabbat mornings, Orot classes and the High Holydays. The continuing threat around the world means the Committee is constantly assessing and reviewing procedures.

REFURBISHMENT: The period saw the major refurbishment work on the first floor of the main building.

TECHNOLOGY: As in many organizations, technology plays a key part in the efficient running of our community and is a critical service. The new data protection laws (GDPR 2018) has made it necessary to look more closely at the way we handle personal data.

CARETAKING: The caretaking team comprised of four full-time caretaking staff plus our resident Site Manager. EHRS is a very busy site with an activity of one sort or another almost every day of the year. Without this committed team the community could not function.

BELARUS: The Belarus Committee staged two major events in the period with the purpose of informing our congregants and outside visitors about Jewish life in the Former Soviet Union (FSU).

SOCIAL ACTION GROUP: In the period the EHRS community decided to work with Together In Barnet to host a night shelter for up to 17 homeless people of Barnet this winter. We collect clothing, toiletries and non-perishable for distribution to the homeless by Homeless Action Barnet.

**EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT OF THE TRUSTEES
FOR THE PERIOD ENDED 31 DECEMBER 2018**

Jewish affiliated organizations were as follows:

JOINT JEWISH BURIAL SOCIETY: EHRS is a full Member of JJBS with funerals taking place at Western Cemetery Cheshunt, Woodlands Cemetery Cheshunt and Southgate Cemetery as appropriate.

REFORM JUDAISM: The ongoing emphasis and naturally the most discussed topic revolved around what the movement needs to do to help and engage with communities, to involve youth to build our future and to ensure that vulnerable members of the community are recognized and supported. Other key issues are mental health and the safeguarding of adults and children. There is an increasing move towards getting closer to each community, providing help from the central movement and assisting communities to share experience and work together. RJ is also leading the way on loneliness with the "Communities that Care" initiative, launched with a ground-breaking "Combatting Loneliness and Isolation Conference" in March with 100 delegates and experts from across the Jewish and professional spectrum tackling the issue. The strength of RJ comes from constituent synagogues under its guidance, the members who give their time and the professional staff who give their expertise. RJ is the voice of the movement and ensures that Reform Judaism stands proudly with substance in both the Jewish world and British society.

BOARD OF DEPUTIES: EHRS has 5 elected representatives on the BoD, supported through a voluntary donation from the EHRS membership. Tony Seymour was elected to the Finance and Organization division and subsequently elected as vice-chair and sits on the Exec of the BoD. Our deputies ensure that our congregants fully understand the activities of the BoD in the diversity of Jewish life in the UK. BoD activities include: Meeting the challenge of antisemitism, Enough is enough campaign, Jewish education including training for teachers and choice for families, Campaigning against extremism whether Jewish or Muslim, Advocacy for the community, Expressing our bond with Israel.

AJEX: Because of age, the EHRS branch of AJEX no longer meets on a regular basis. However, the members still take part in other AJEX meetings both locally and nationally. This was the second year when EHRS, as the largest Reform synagogue in the country, was invited to send a contingent to march in the Annual Remembrance Parade. Some 35 people, of all ages, participated in the march and services at Whitehall while others attended to cheer them on. It is now established as a firm fixture in the EHRS calendar.

Trustees' responsibilities in relation to the financial statements

The Trustees, who are also the directors of Edgware and Hendon Reform Synagogue for the purpose of company law, are responsible for preparing the Trustees Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Synagogue and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

**EDGWARE AND HENDON REFORM SYNAGOGUE
REPORT OF THE TRUSTEES
FOR THE PERIOD ENDED 31 DECEMBER 2018**

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Synagogue and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Synagogue and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Auditors

Sobell Rhodes LLP were appointee auditors to the Charitable Company and in accordance with Section 485 of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting.

Approved by the Trustees on 19 February 2020 and signed on their behalf by:



Howard Moss
Trustee

**EDGWARE AND HENDON REFORM SYNAGOGUE
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

Opinion

We have audited the financial statements of Edgware And Hendon Reform Synagogue for the period ended 31 December 2018 which comprises the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2018, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**EDGWARE AND HENDON REFORM SYNAGOGUE
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement in the Trustee's Report the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

**EDGWARE AND HENDON REFORM SYNAGOGUE
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

M May

Martin May BA FCA
(Senior Statutory Auditor)

On behalf of:
Sobell Rhodes LLP
Registered Auditor and Chartered Accountants
501 Centennial Park
Centennial Ave
Elstree
Borehamwood
WD6 3FG
Date: *21 Feb 2020*

**EDGWARE AND HENDON REFORM SYNAGOGUE
STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE PERIOD ENDED 31 DECEMBER 2018**

	Notes	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2018 £
Income from:					
Charitable activities	2	1,757,547	-	21,156	1,778,703
Donations	3	22,156	202,909	44,184	269,249
Donations from HRS and EDRS	20	11,946,736	1,078,022	279,226	13,303,985
Investment income	4	41,306	-	-	41,306
Other income	5	55,000	-	-	55,000
Total income		13,822,745	1,280,931	344,566	15,448,243
Expenditure on:					
Charitable activities	6	2,064,696	166,897	105,686	2,337,279
Other expenditure	11	45,050	73,305	-	118,355
Total expenditure		2,109,746	240,202	105,686	2,455,634
Net losses on investments	13	(262,697)	-	-	(262,697)
Net income for the period		11,450,302	1,040,729	238,880	12,729,911
Transfer between funds	17	(3,849,101)	3,849,101	-	-
Total funds carried forward	19	7,601,201	4,889,830	238,880	12,729,911

The statements of financial activities include all gains and losses in the financial year.

All income and expenditure derives from continuing activities.

**EDGWARE AND HENDON REFORM SYNAGOGUE
BALANCE SHEET
AS AT 31 DECEMBER 2018**

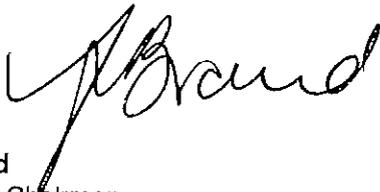
	Notes	£	£
Fixed Assets			
Tangible fixed assets	12		7,359,723
Investments	13		<u>5,203,121</u>
Total fixed assets			<u>12,562,844</u>
Current Assets			
Debtors	14	351,173	
Cash at bank and in hand		<u>357,256</u>	
Total current assets		<u>708,429</u>	
Creditors: amounts falling due within one year	15	<u>(361,361)</u>	
Net current assets			347,068
Provisions for liabilities	16		(180,000)
Net assets	19		<u>12,729,911</u>
Funds			
Unrestricted	17		7,601,201
Designated	17		<u>4,889,830</u>
Total unrestricted funds			12,491,031
Restricted	18		238,880
Total funds	19		<u>12,729,911</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime

Approved by the Board of Trustees (The Synagogue Council) on 19 February 2020 and signed on its behalf by:



Howard Moss
Trustee and Joint Honorary Treasurer



Janet Brand
Trustee and Chairman

**EDGWARE AND HENDON REFORM SYNAGOGUE
STATEMENT OF CASH FLOWS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

	Notes	£
Net cash flow from operating activities	21	<u>(337,096)</u>
Cash flows from Investing activities		
Payments to acquire tangible fixed assets		(3,772)
Payments into investment funds		(4,698,449)
Receipts from investment funds		30,000
Income from investment income		41,306
Net cash flow from investing activities		<u>(4,630,916)</u>
Cash flow from financing activities		
Cash and cash equivalents transferred from HRS & EDRS (note 20)		<u>5,325,267</u>
Net increase in cash and cash equivalents		357,256
Cash and cash equivalents at 31 December 2018		<u>357,256</u>
Cash and cash equivalents consists of:		
Cash at bank and in hand		<u>357,256</u>

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

1 Accounting policies

General information and basis of preparation

Edgware and Hendon Reform Synagogue is a private company limited by guarantee incorporated in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office is 118 Stonegrove, Edgware HA8 8AB. The nature of the charity's operations and principal activities are reported in the Trustee's Report.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 (as updated through Update Bulletin 1 published on 2 February 2016), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice. The Charity constitutes a public benefit entity as defined by FRS 102.

The financial statements cover 16 months for the period 1 September 2017 to 31 December 2018. The reason for extending the year end from 31 August to 31 December is to coincide with the year end of The Edgware and District Reform Synagogue and Hendon Reform Synagogue following the merger of these Charities on 31 October 2017 (note 20). The assets and liabilities are transferred at fair value under section 24.30 of the SORP. The trustees have approved the change of accounting period in Trustees' Meetings.

The Charity was not active until the merger and therefore the £nil comparative figures as at 31 August 2017 have not disclosed in the financial statements.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below.

Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after certain conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Voluntary income is included in the Statement of Financial Activities upon receipt. Income from charitable activities (including membership income) is recognised as incoming resources when receivable, except when incapable of financial measurement.

The charity receives grants in respect of security expenditure. Income from grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes such as shares. It includes dividends and interest. Where it is not practicable to identify investment management costs incurred within a scheme with reasonable accuracy the investment income is reported net of these costs. It is included when the amount can be measured reliably. Interest income is recognised using the effective interest method and dividend and rent income is recognised as the charity's right to receive payment is established.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

1 Accounting policies (continued)

Income tax recoverable

Income tax recoverable has been included to the extent that it arises on gift aided subscriptions and donations receivable in the year.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable activities comprise the resources applied by the Synagogue in meeting its charitable objectives. Such costs include the direct costs of the charitable activities together with those support costs incurred that enable these activities to be undertaken.

Other expenditure includes all expenditure that is neither related to raising funds for the Synagogue nor part of its expenditure on charitable activities.

Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to the cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. The support costs have been allocated to the charity's activities based on the number of staff employed in each area and the proportionate use of resources. The analysis of these costs is included in note 7.

Pensions

Employees of the charity are entitled to join a defined contribution "money purchase" scheme unless they have exercised their right to opt out of the scheme membership. The money purchase plan is managed by Legal & General and the plan invests contributions made by the employee and employer in an investment fund to build up over the term of the plan. The pension fund is then converted into a pension upon the employee's normal retirement age which is defined as when they are eligible for a state pension. The charity has no liability beyond making its contribution and paying across the deductions for the employee's contributions.

Tangible fixed assets

Fixed assets are included at cost (or deemed cost) less accumulated depreciation. The following rates of depreciation are employed to depreciate those assets over their expected useful economic lives:

Furniture, fixtures & fittings	10% on written down value
Office equipment	20% on written down value
Motor cars	25% on written down value
Prayer books	15% on written down value

Religious artefacts are not depreciated because the depreciation charge is not considered material.

Freehold land and buildings are not depreciated given the continual maintenance of the buildings to ensure that they remain in sound state of repair. The trustees reviews the valuation of the buildings annually for impairment in its value and they consider that the residual value at the end of its useful economic life will not be less than its present carrying value. No depreciation is charged.

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

1 Accounting policies (continued)

Investments

Investments are recognised initially at fair value which is normally the transaction price excluding transaction costs. Realised and unrealised gains and losses on investments are dealt with in the Statement of Financial Activities.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

Funds

Unrestricted general funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

Key sources of estimation

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

a) Tangible fixed assets - Stained glass and religious artefacts:

It was not practical to hire professional valuers to determine the fair value of the above fixed assets. The trustees estimated the fair value of these assets by estimating what is the amount for which an asset can be exchanged between knowledgeable willing parties in an arm's length transaction.

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

1 Accounting policies (continued)

Key sources of estimation (continued)

b) Provisions for liabilities:

The provision is calculated by the trustees by estimating the total value of future payments that are expected to be made. The provision has not been discounted as it is deemed immaterial to do so.

2 Income from charitable activities

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Grants receivable	91,647	-	-	91,647
Subscriptions	1,301,947	-	-	1,301,947
Hire of hall and other accommodation	36,459	-	-	36,459
EMET and Year Book advertising	5,637	-	-	5,637
High Holyday tickets	6,160	-	-	6,160
Kaytanot and youth work	35,001	-	-	35,001
Marriages	9,620	-	-	9,620
Day Centre contribution	11,950	-	-	11,950
Nagila fees and other income	208,190	-	-	208,190
Community and welfare projects	2,292	-	-	2,292
Income from kiddushim	20,703	-	-	20,703
Other income	-	-	21,156	21,156
Education	27,941	-	-	27,941
	1,757,547	-	21,156	1,778,703

3 Income from donations

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Donations and gifts	16,949	-	-	16,949
Fund raising	5,207	-	-	5,207
Special projects fund	-	202,909	-	202,909
High Holy Day appeal	-	-	32,738	32,738
CNF income	-	-	2,828	2,828
Sundry income	-	-	8,618	8,618
	22,156	202,909	44,184	269,249

Included in the unrestricted donations from HRS and EDRS is the fair value adjustment of freehold land and buildings of £5,753,031.

4 Income from investment income

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Income from listed investments	27,983	-	-	27,983
Interest receivable	13,323	-	-	13,323
	41,306	-	-	41,306

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

5 Other income

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds £
WLS Tombstone Rebate	55,000	-	-	55,000

6 Expenditure on charitable activities

	Staff Costs £	Direct costs £	Support costs £	Total £
Unrestricted funds				
Services & festivals	73,336	37,343	154,143	264,822
Education & nursery	279,853	19,400	537,832	837,085
Rabbinic salaries and expenses	363,230	42,171	154,143	559,544
Youth work	41,709	7,502	154,143	203,354
Community & welfare	47,263	74	75,404	122,741
Marketing	38,489	2,035	-	40,524
Synagogue magazine and year book costs	-	3,196	-	3,196
Charitable donations	-	2,598	-	2,598
Sundry expenses	-	25,435	-	25,435
Depreciation	-	5,398	-	5,398
	843,880	145,152	1,075,664	2,064,696

Designated funds

Refurbishment and security costs	-	-	166,897	166,897
	-	-	166,897	166,897

	Staff Costs £	Direct costs £	Support costs £	Total £
Restricted funds				
Services & festivals	-	1,296	-	1,296
Rabbinic salaries and expenses	-	6,042	-	6,042
Education	-	1,684	-	1,684
Nagila fees and other income	-	6,455	-	6,455
Security expenses	-	-	21,156	21,156
Sundry expenses	-	6,227	-	6,227
Charitable donations	-	62,826	-	62,826
	-	84,530	21,156	105,686
	843,880	229,682	1,263,717	2,337,279

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

7 Support costs for unrestricted funds

	Services & festivals £	Education £	Rabbls £
Premises cost			
Caretakers costs	15,012	52,380	15,012
Lighting, heating and rates	5,005	17,462	5,005
Repairs & maintenance	4,853	16,935	4,853
Office costs			
Administrative staff cost	34,612	120,769	34,612
Printing, postage & stationery	6,828	23,823	6,828
Computerisation	2,330	8,129	2,330
Bank charges	1,139	3,973	1,139
Telephone	374	1,304	374
Insurance	1,849	6,453	1,849
Security	14,035	48,972	14,035
Other items	7,303	25,481	7,303
Movement for Reform Judaism	24,935	87,002	24,935
Legal and other professional fees	4,371	15,251	4,371
Burial scheme	29,956	104,521	29,956
Investment management	725	2,529	725
Governance costs - audit fees	817	2,850	817
	154,143	537,832	154,143

	Youth £	Community & welfare £	Total £
Premises cost			
Caretakers costs	15,012	7,344	104,760
Lighting, heating and rates	5,005	2,448	34,924
Repairs & maintenance	4,853	2,374	33,869
Office costs			
Administrative staff cost	34,612	16,932	241,537
Printing, postage & stationery	6,828	3,340	47,646
Computerisation	2,330	1,140	16,258
Bank charges	1,139	557	7,946
Telephone	374	183	2,608
Insurance	1,849	905	12,906
Security	14,035	6,866	97,944
Other items	7,303	3,572	50,962
Movement for Reform Judaism	24,935	12,198	174,003
Legal and other professional fees	4,371	2,138	30,502
Burial scheme	29,956	14,654	209,042
Investment management	725	354	5,057
Governance costs - audit fees	816	400	5,700
	154,142	75,404	1,075,664

8 Auditor's remuneration

Fees payable to the charity's auditor for the audit of the charity's annual accounts	3,990
Fees payable to the charity's auditor for other services:	
Preparation of financial statements	1,710

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

9 Staff costs and employee benefits

	£
Salaries and wages	1,040,006
Social security costs	86,635
Defined contribution pension costs	28,895
Other employment benefits	26,501
	<u>1,182,037</u>

Analysed as:

	Numbers	£
Services and festivals	0(15)	73,336
Education & nursery	1(37)	279,853
Rabbinic	4(0)	363,230
Youth work	0(3)	41,709
Caretaking	2(3)	104,612
Community & welfare	0(1)	47,263
Marketing	0(1)	38,489
Administrative	4(6)	233,545
	<u>11(66)</u>	<u>1,182,037</u>

The number of employees represents the average full time employees for the year and the number shown in brackets are the average number are part time.

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:

	Numbers
£110,001 - £120,000	<u>2</u>

The charity operates a contributory pension scheme. It is a defined contribution scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £28,895 and there were no outstanding or prepaid contributions at 31 December 2018.

10 Trustees' and key management personnel remuneration and expenses

No remuneration and no reimbursement of expenses were paid to the Trustees during the year.

The total employee benefits of the key management personnel were £324,814. The Trustees consider its key management personnel during the period were Senior Rabbi Smith, Senior Rabbi Katz and Perry Newton (Community Director) to whom the trustees have delegated significant authority and responsibility in the day-to-day running of the Charity.

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

11 Other expenditure

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Pension and accommodation costs for wife of late Rabbi	45,050	-	-	45,050
Utilisation of provision for above costs	(45,050)	-	-	(45,050)
Transfer to provision for above costs	45,050	-	-	45,050
Merger costs	-	73,305	-	73,305
	<u>45,050</u>	<u>73,305</u>	<u>-</u>	<u>118,355</u>

12 Tangible fixed assets

	Freehold land & buildings £	Furniture fixtures & fittings £	Office equipment £	Motor car £	Prayer books £
Fair value/cost					
Transferred from EDRS and HRS (note 20)	7,100,000	17,412	4,642	9,295	-
Additions	-	3,442	225	-	105
At 31 December 2018	<u>7,100,000</u>	<u>20,854</u>	<u>4,867</u>	<u>9,295</u>	<u>105</u>
Depreciation					
Charge for the period	-	2,085	973	2,324	16
At 31 December 2018	<u>-</u>	<u>2,085</u>	<u>973</u>	<u>2,324</u>	<u>16</u>
Net book values					
At 31 December 2018	<u>7,100,000</u>	<u>18,769</u>	<u>3,894</u>	<u>6,971</u>	<u>89</u>

	Stained glass £	Religious artefacts £	Total £
Fair value/cost			
Transferred from EDRS and HRS (note 20)	40,000	190,000	7,361,349
Additions	-	-	3,772
At 31 December 2018	<u>40,000</u>	<u>190,000</u>	<u>7,325,121</u>
Accumulated depreciation			
Charge for the period	-	-	5,398
At 31 December 2018	<u>-</u>	<u>-</u>	<u>5,398</u>
Net book values			
At 31 December 2018	<u>40,000</u>	<u>190,000</u>	<u>7,369,723</u>

Freehold land and buildings have been revalued at fair value of £7,100,000 by an independent valuer as at 31 October 2017, the date of merger, using the Comparable Method of Valuation.

It was not practical to hire a professional valuer to determine the fair value of the stained glass and religious artefacts. The trustees estimated the fair value of these assets by estimating what is the amount for which an asset can be exchanged between knowledgeable willing parties in an arm's length transaction.

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

13 Fixed asset Investments

	Brown Shipley	Cazenove	Total
	£	Investment	£
	£	£	£
Transfer at market value from HRS (note 20)	782,464	-	782,464
Additions	1,982	7,554,783	7,556,765
Disposals	(41,829)	(2,856,334)	(2,898,163)
Increase in cash held	24,752	-	24,752
Realised profit during the period	130	2,732	2,862
Unrealised loss during the period	(47,785)	(217,774)	(265,559)
Market value at 31 December 2018	<u>719,714</u>	<u>4,483,407</u>	<u>5,203,121</u>

Investments at fair value comprise:

Equities	272,544	-	272,544
OEICs and unit trusts	386,649	-	386,649
Multi-asset funds	-	4,483,407	4,483,407
Cash	60,521	-	60,521
Market value at 31 December 2018	<u>719,714</u>	<u>4,483,407</u>	<u>5,203,121</u>

The above fund consist of listed investments. The fair value is determined by reference to the quoted stock market price at the balance sheet date.

14 Debtors

Trade debtors	20,440
Income tax recoverable	227,591
Sundry debtors and prepayments	98,052
Amount due to a related party (note 20)	5,090
	<u>351,173</u>

15 Creditors: amount falling due within one year

Trade creditors	52,045
Deferred income	125,066
Other taxes and social security	12,028
Accruals	60,324
Other creditors	111,898
	<u>361,361</u>

16 Provisions for liabilities

Transfer from HRS (note 20)	180,000
Utilised during the period	45,050
Charge during the period	(45,050)
At 31 December 2018	<u>180,000</u>

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

16 Provisions for liabilities (continued)

The provision related to a pension and accommodation for the wife of the late rabbi which the Synagogue is committed to provide under a legally binding agreement made in 1971 by Hendon Reform Synagogue. The provision is calculated by the trustees as the estimated total value of future payments that are expected to be made. The provision has not been discounted as it is deemed immaterial to do so. The obligation to provide such pension and accommodation has been transferred to Edgware and Hendon Reform Synagogue, under the terms of the merger agreement with Hendon Reform Synagogue.

17 Unrestricted and designated funds

	Donations from HRS and EDRS £	Incoming £	Outgoing and net losses of Investments £	Transfer between funds £	At 31 December 2018 £
Unrestricted fund	11,946,736	1,876,009	(2,372,443)	(3,849,101)	7,601,201

	Donations from HRS and EDRS £	Incoming £	Outgoing £	Transfer between funds £	At 31 December 2018 £
Designated fund: Special projects fund	1,078,021	202,910	(240,202)	3,849,101	4,889,830

The Special Projects Fund has been set aside by way of transfer between funds to provide both income and capital to finance numerous projects to help sustain a vibrant Jewish community at the Synagogue for generations to come.

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

18 Restricted funds

	Donations from HRS and EDRS £	Incoming £	Outgoing £	Transfer between funds £	At 31 December 2018 £
Hendon Reform Synagogue educational fund	78,658	-	-	-	78,658
High holyday appeal	37,470	32,737	(24,683)	-	45,524
Benevolent fund	14,708	-	-	-	14,708
General charities fund	14,475	-	-	-	14,475
Hardship fund	10,187	100	-	-	10,287
Youth fund	9,565	-	-	-	9,565
Equipment for disabled fund	8,876	-	-	-	8,876
Member's support fund	8,600	-	-	-	8,600
Jack Petchey award for education fund	6,665	400	(191)	-	6,874
Supporting overseas Jewish Communities of Odessa and Belarus	7,137	-	-	-	7,137
Prayer book fund	7,928	10,926	(6,529)	-	12,325
Sifre Torah project and other religious artefacts	5,150	-	(260)	-	4,890
Nursery school physical development and education	10,584	-	(6,455)	-	4,129
Restricted funds for synagogue purposes	19,980	21,156	(30,632)	-	10,504
Other restricted funds	39,243	20	(36,936)	-	2,327
	279,227	65,339	(105,686)	-	238,880

Restricted funds for synagogue purposes which at the balance sheet date amounted to £10,504 represent nine different funds for various aspects of the synagogue's operations.

19 Analysis of net assets between funds

	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds £
Tangible fixed assets	7,359,723	-	-	7,359,723
Investments	368,121	4,835,000	-	5,203,121
Current assets	414,720	54,830	238,880	708,429
Current liabilities	(361,361)	-	-	(361,361)
Provisions for liabilities	(180,000)	-	-	(180,000)
Total net assets	7,601,201	4,889,830	238,880	12,729,911

**EDGWARE AND HENDON REFORM SYNAGOGUE
NOTES TO ACCOUNTS
FOR THE PERIOD ENDED 31 DECEMBER 2018**

20 Related party disclosure

Hendon Reform Synagogue (HRS) and The Edgware and District Reform Synagogue (EDRS) combined on 31 October 2017 by transferring their net assets at fair value as follows to Edgware and Hendon Reform Synagogue (EHRS).

	Donation of reserves	Fair value adjustments	Total donations
	£	£	£
Hendon Reform Synagogue	5,724,963	-	5,724,963
The Edgware and District Reform Synagogue	1,825,990	5,753,031	7,579,022
	<u>7,550,953</u>	<u>5,753,031</u>	<u>13,303,985</u>

At the period end the following amount is due from:

The Edgware and District Reform Synagogue	<u>£</u> <u>5,090</u>
---	--------------------------

21 Reconciliation of net income in funds to net cash flow from operating activities

Net income for the period	£ 12,729,911
Income from investment income	(41,306)
Depreciation of tangible fixed assets	5,398
Donations from HRS and EDRS	(13,303,985)
Net losses on investments	262,697
Increase in debtors	(351,173)
Increase in creditors	361,361
Net cash flow from operating activities	<u>(337,096)</u>